



Gannett Fleming

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December 14, 2007

Mr. John Bardwell, Contracting Officer
Federal Transit Administration Headquarters
1200 New Jersey Avenue, SE
Washington, DC 20590

Re: Reference-Number-FTA-08-PMOC
R-Project Management Oversight Services
Capabilities Statement

Dear Mr. Bardwell:

Gannett Fleming, Inc. (Gannett Fleming), is submitting this statement of capabilities to provide Project Management Oversight (PMO) Services for selected capital projects in response to the above solicitation notice posted December 6, 2007.

PMO is a significant part of our program management practice, which is a major practice area for our firm. We actively recruit, train, and assign professionals for this work and avoid conflict of interest in various regions of the country to be available to the Federal Transit Administration (FTA). The PMO assignments require multidisciplinary planning, environmental, design, construction management, testing, start-up, and operations expertise. In addition, certain supporting disciplines, such as real estate, cost estimating, scheduling, and risk management are also needed to make a project a success. To satisfy these requirements, Gannett Fleming has assembled a team of management, engineering, architectural, and capital projects-related expertise. The team brings to the FTA first-hand expertise in all aspects of successful capital projects development and implementation for civil, fixed guideway, transit, and rail projects.

Since 1915, Gannett Fleming has successfully completed more than 15,000 assignments in engineering involving complex analysis, development, and implementation. We have more than 1,800 employees with 48 offices across the country. We rank in the top 25 among Transit Engineering firms according to the *Engineering News Record*. We have been the PMO consultants to the FTA for the past 13 years and have received excellent overall performance evaluations from the FTA Regions VII, IX, and X on our PMO assignments. We will continue to provide the FTA with a project management team and a discipline leadership team with first-hand, extensive experience in one or more of the specialty areas required, combined with work experience with multi-modal transit agencies. Our PMO management team is supported by more than 70 specialty professionals specifically assigned to this project. Our subconsultants compliment our skills and provide additional depth and breadth.

A Tradition of Excellence

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Professional Experience

Gannett Fleming and its subconsultant team are committed to meet and exceed your expectations for the referenced solicitation. A complete statement of qualifications will be provided in response to the Request for Proposal. Our PMO assignments include:

- Los Angeles Metropolitan Transportation Authority (MTA) Eastside
- Los Angeles MTA Exposition
- Pasadena Foothill Gold Line
- San Francisco Bay Area Rapid Transit (BART) Warm Spring Extension
- San Francisco BART Oakland Airport Connector
- Santa Clara Valley Transportation Authority (VTA) BART to San Jose Extension
- Santa Clara VTA Tasman West
- Sacramento Rapid Transit South Line
- Sacramento Rapid Transit Amtrak Folsom
- Seattle Sound Transit Sounder Commuter Rail
- Seattle Sound Transit Light Rail
- St. Louis Metro Light Rail.

In addition, we are the author of the national Construction Project Management Handbook sponsored by the FTA and posted on the FTA Web site.

Our technical experience also includes a unique specialty in rail and electric trolley vehicle procurement. We served as the oversight consultants on the Rail Vehicle Manufacturing Oversight and Audits project that included management oversight and auditor review of manufacturing processes, quality assurance, “Buy America” compliance, schedule, and budget adherence. Assignments include:

- Commuter car manufacturing at the Bombardier facilities, Thunder Bay, Canada
- Commuter car manufacturing at the Bombardier facilities, Barre, VT
- Light rail vehicle manufacturing at Construcciones Y Auxiliar De Ferrocarriles facilities, Beasain Zaragosa and Irun, Spain
- Light rail manufacturing at Kinkisharyo facilities in Osaka, Japan
- Light rail manufacturing final assembly, Ansaldo/Breda, Los Angeles, CA.

Project Management Team

Our Officer-in-Charge is **Chester L. Allen, P.E.** Mr. Allen is a veteran transportation professional with more than 35 years of experience. He has provided a unique hands-on approach to the Principal’s role by participating in FTA Quarterly meetings on an annual basis, attending and contributing to FTA annual conferences, and meeting with the FTA Region IX and

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Washington D.C. staff to independently assess our team's performance. Mr. Allen has both a B.S. and M.S. in Civil Engineering.

Our project manager is **Kambiz (Kam) F. Shadan, P.E.** Mr. Shadan will provide overall management for the contract and will act as the primary contact with the FTA. In addition, he will provide technical advice and oversight where he is a subject matter expert. Mr. Shadan has more than 30 years of experience including experience at San Francisco Municipal Railway, a multi-modal transit agency, as senior project manager and an engineering manager, and as PMO project manager for the FTA. Mr. Shadan is a registered engineer and has a Masters in Engineering Management.

From the pool of subject matter experts, we have five experienced individuals in FTA PMO assignments to act as Task Order and Work Order Managers. These managers are assigned on an as-needed basis for execution of simultaneous work orders. They will serve as day-to-day liaisons with the FTA regional office responsible for their work order.

Mark K. Akaba, P.E., is currently task order manager for the oversight of rail extension projects for the Bay Area Rapid Transit (BART) and Santa Clara Valley Transit. As a subject matter expert, he is involved with review of civil engineering issues. Mr. Akaba has more than 30 years of experience and a B.S. in Civil Engineering. He is a former City Engineer and Public Works Director for various cities in California.

David S. Adams is currently task order manager for oversight of light rail extensions in Sacramento, California. As a subject matter expert, he is involved with quality assurance, claims management, and oversight of construction. Mr. Adams has more than 40 years of experience; a B.S. in Civil Engineering; and post-graduate training in construction labor, claims, and partnering.

Janos G. Hegede, R.A., is currently task order manager for oversight of rail extensions in Los Angeles. As a subject matter expert, he has evaluated readiness to enter into final design for Link Light Rail and Sounder Commuter Rail projects, and has provided engineering review of environmental documents. He is a former design manager for Tren Urbano and a Chief Architect for Los Angeles County Metropolitan Transportation Authority (LACMTA) Metro Projects. Mr. Hegede is a registered architect and has more than 30 years of experience.

Rodney J. Dawson, Certified Management Consultant, is currently the project control subject matter expert. He has been involved in review of more than 30 third-party agreements and assessment of risk due to impacts of these agreements on design and construction in Seattle. He is a specialist in project management, having experience as a consultant and as a former Executive Vice President for construction for LACMTA. He has also served as the past president of the Project Management Institute. Mr. Dawson has a B.S. in Electrical Engineering and an M.S. in Management.

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Roberta S. Manshell, M.B.A., has more than 20 years of experience. She is currently the risk assessment work order manager for the LACMTA eastside extension projects. As a subject matter expert, she has been involved in risk assessment and financial planning for major transit projects on the west coast and has acted as the Chief Financial Officer for various transit and public agencies.

Supporting our management team is the project administration staff. Their role as a part of our PMO team is significant. One of the key deliverables to the FTA is the PMO Monthly Report, which is sent to many individuals, sometimes all the way up to congressional staffers and the Inspector General. **Janice L. Johnson** is our lead project administrator. She has more than 15 years of experience. She has studied English Literature at the University of California at Berkeley and has been trained as a technical editor and project administrator. She will be supported by other staff for invoicing and document control.

Past Performance

Since we have been FTA's PMO consultants we have received overall "good" to "excellent" evaluation ratings from Regions VII, IX, and X.

We appreciate an opportunity to submit our capabilities. We look forward to receiving your Request for Proposal to further demonstrate our commitment to the FTA's PMO program. If you have any questions, please do not hesitate to call me at my cell phone 415-760-0346 or contact me by e-mail at kshadan@gfnet.com.

Very truly yours,

GANNETT FLEMING, INC.



Kambiz (Kam) Shadan, P.E.
Vice President
Program Manager

KFS/dlz